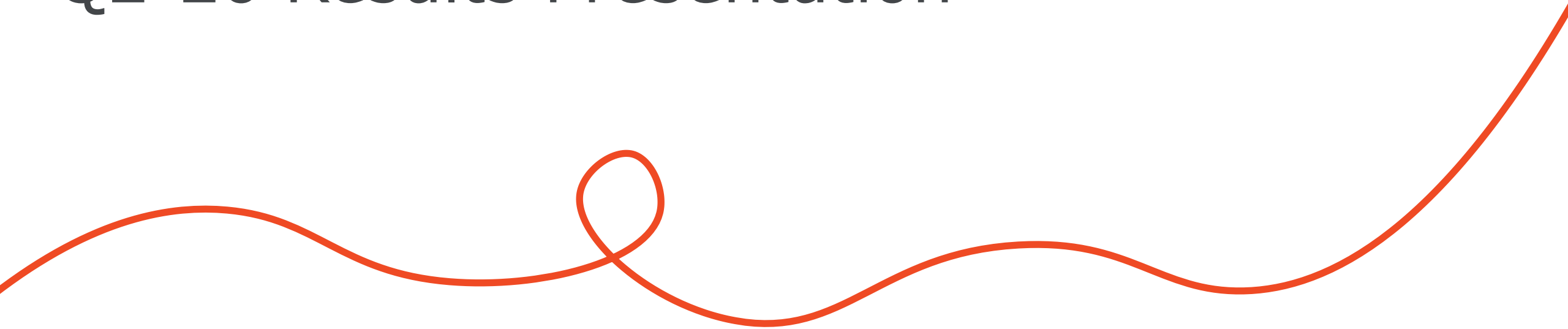




Q2-26 Results Presentation



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Q2 Overview

£103_m Q2-26 Cash EBITDA

99% Group Collection Performance vs Jun-26 static pool

£3.1_{bn} 120m ERC

- Strong quarter with the Group performing in line or ahead of budget expectation across key metrics.
- Timing and attractiveness of certain DP opportunities has enabled deployment ahead of expectation in Q2 at net priced IRRs >22%¹

Note(s): ¹ Reflects priced IRR net of collection activity costs on Lowell balance sheet purchases.

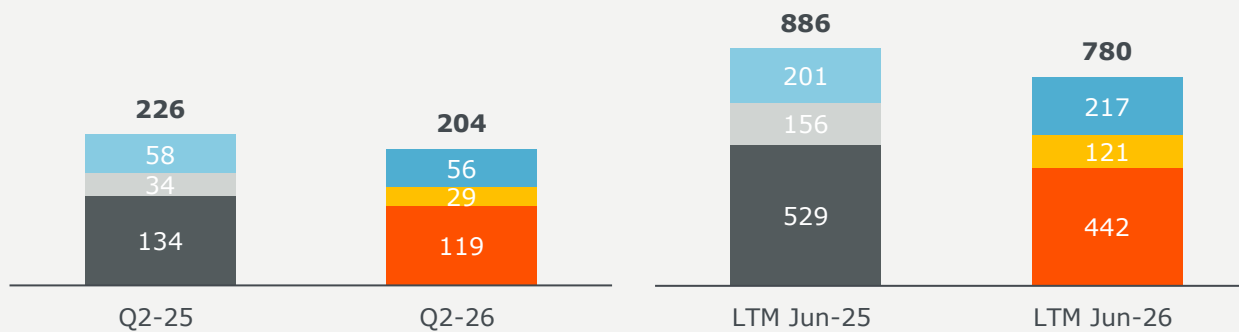
Cash Income

£780_m LTM Cash Income

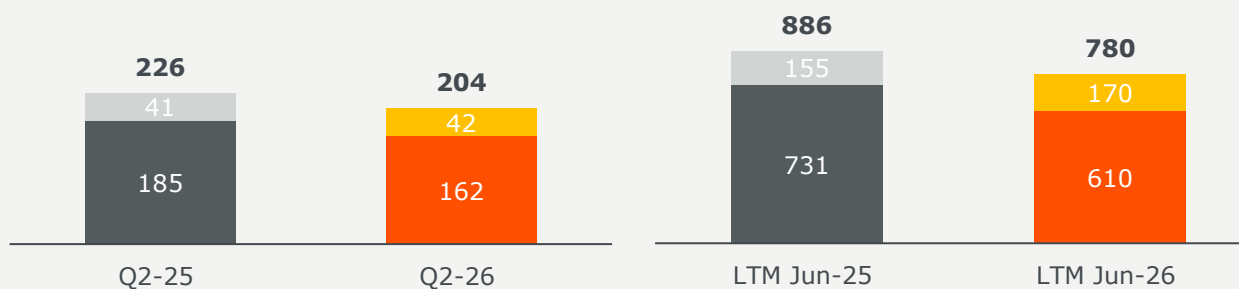
- Top-line performance YoY principally attributed to the timing and quantum across BSV activity;
- Underlying LTM performance is broadly flat when accounting for impact of Wolf IV deconsolidation and prior year BSV activity in DACH region.
- Servicing growth continues to provide meaningful capital-light contribution to the business, benefitting from Wolf IV servicing income in the UK

■ UK
 ■ DACH
 ■ Nordics
 ■ DP
 ■ 3PC

Cash Income by Geography (£m)



Cash Income by Service Line (£m)



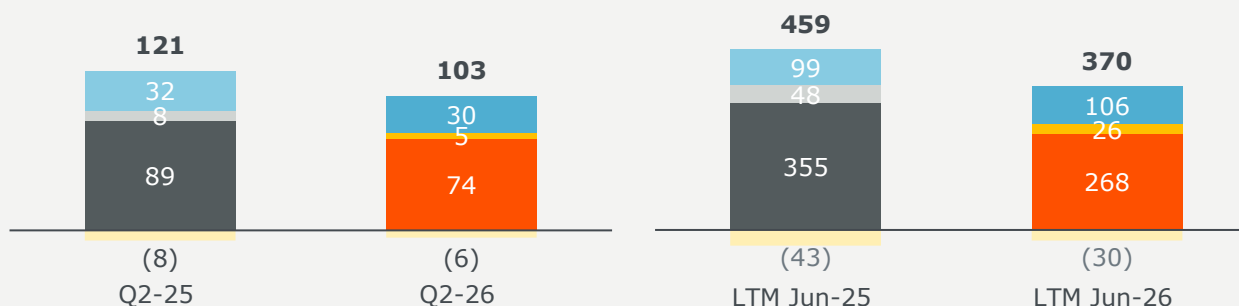
Cash EBITDA

£370m LTM Cash EBITDA

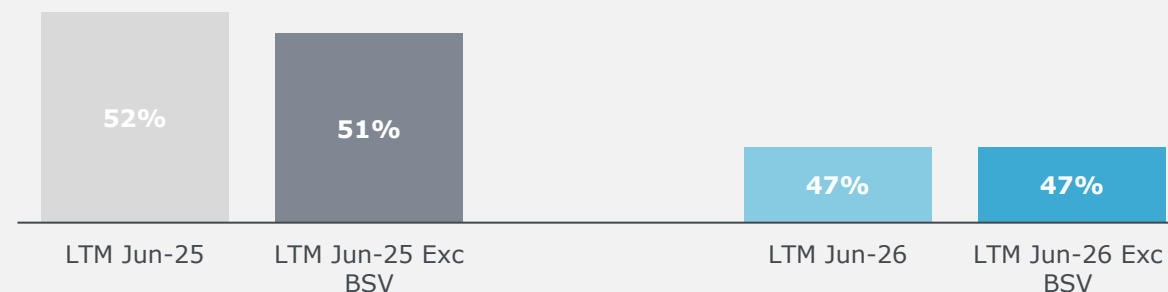
- Similar to Cash Income, the YoY performance is driven by the timing and quantum of BSV activity;
 - Underlying LTM performance is broadly flat when accounting for impact of Wolf IV deconsolidation and prior year BSV activity in DACH region.
- Reduction across UK and DACH associated with reduced size of respective DP portfolio assets on balance sheets
- Group costs reduced YoY due to the regionalisation of IT costs at 1 Jan 2025 which saw the re-allocation of these costs directly to the regional P&Ls through the year
- Margins remain healthy despite servicing revenues increasing to 22% of underlying total Cash Income (~18% in LTM Q2-25)

UK DACH Nordics Group

Cash EBITDA (£m)



LTM Cash EBITDA Margin (%)



NPL Purchasing Volumes

£290_m Reported LTM NPL acquisitions¹

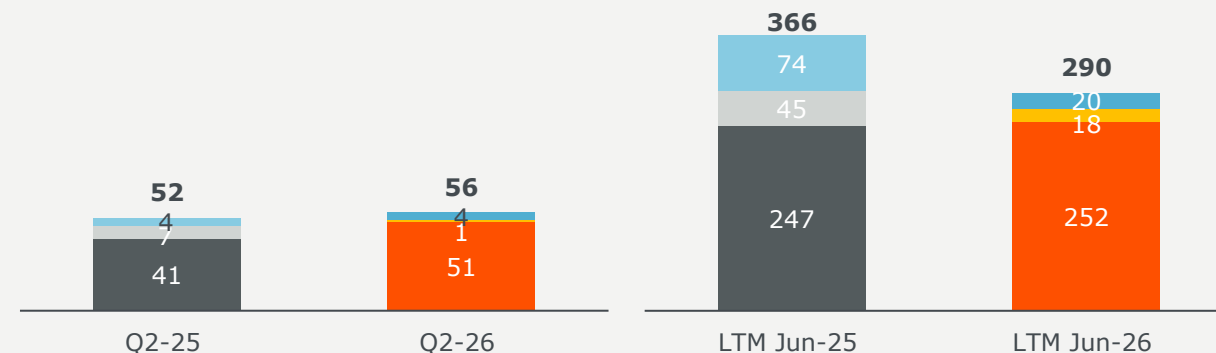
>22% YTD net priced IRRs

- Timing and attractiveness of certain DP opportunities has enabled deployment ahead of expectation across H1-26 at net priced IRRs >22%
- Majority of YTD spend in the UK, however pipeline of opportunities remains strong in Nordics market for future acquisitions
- Spend expected to return to Replacement Rate levels across H2 and deliver FY26 spend in line with full year guidance

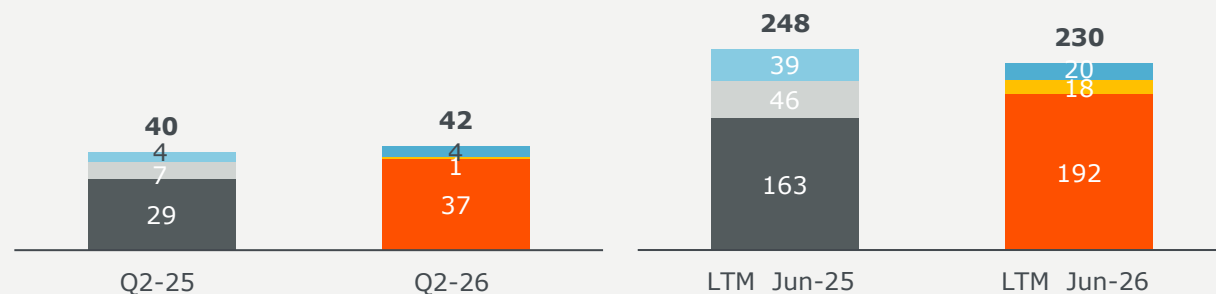
Note(s): ¹ DP Purchases are presented on a reported view consistent with the Statutory Accounts which include the consolidation of certain co-invest and client securitisation structures. Further detail provided in Appendix. ² Reflects Lowell DP spend, before consolidation of certain co-invest and client securitisation structures. ³ Forward flow agreements represented 65% of Lowell spend in LTM Q2-26

■ UK ■ DACH ■ Nordics

Reported Purchases (£m)



Economic Purchases^{2,3} (£m)



Portfolio Assets

£3.1_{bn} 120m ERC

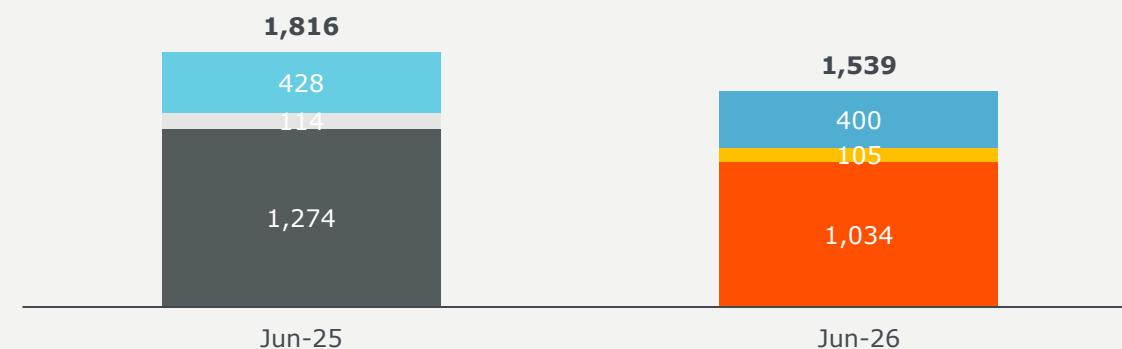
>£1.1_{bn} Expected cash collections from current DP assets across next 24 months

- Reported ERC includes consolidation of SPVs as shown in appendix, and the Group's anticipated collections from its Fair Value note holdings
- ERC continues to collect out beyond 120m, with a further £0.6bn of collections expected from current assets beyond next 120 months
- Decline vs prior year reflects deconsolidation of Wolf IV transaction

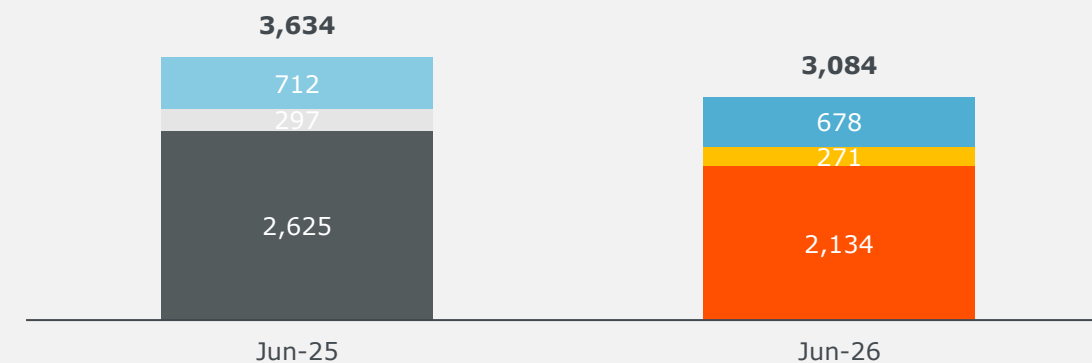
Note(s): ¹ Includes amortised cost assets only on a reported view as per disclosures in Group's Consolidated Statement of Financial position. ² Includes ERC associated with all portfolio assets, including Fair Value noteholdings (~£40m). At Jun-26, on a reported basis, this includes £310m of 120m ERC associated with consolidated SPVs as disclosed in the Appendix

UK DACH Nordics

Portfolio Investments Book Value¹ (£m)



120m ERC² (£m)



Balance Sheet and Liquidity

£128_m Pro Forma Liquidity¹

- Group continues to maintain strong position of liquidity with further availability
- ABS Facility 4 includes £41m available to draw under current terms of facility, of which £20m was drawn in Jul-26

£m	Jun-26
Unrestricted Cash ²	76
ABS Facility 2 ³	11
ABS Facility 4 ⁴	41
RCF	-
Pro Forma Available Liquidity at Jun-26	128

Note(s): ¹ Calculated as unrestricted cash on balance sheet plus amounts available to draw on RCF and Securitisations at 30 June 2026. ² Includes certain balances which are deemed 'semi-restricted', principally in DACH. ³ Undrawn amounts across ABS Facility 2 as at Jun-26. ⁴ Reflects amount available to draw in cash per current terms of facility.

Concluding Remarks

~£300m

Expected FY26 spend subject to capital availability

>22%

Expected 2026 Vintage net IRR

>£2bn

Collected across leading platforms

- Group continues to see attractive market opportunity;
 - the Group expects it can return to deploying capital at ~£300m¹ per annum across the UK and Nordics subject to capital availability
- Group continues to deploy capital at attractive returns;
 - Net IRRs expected to remain healthy across FY26
- Group remains focussed on increasing efficiency across its platforms;
 - Continued focus on the use of technology and cost reduction
- Group remains a leading European CMS provider
 - Collecting over £2bn per annum across its platforms



Appendix



Basis of Preparation

The results should be considered with knowledge of the following items which help provide necessary context.

Deconsolidation of Wolf IV from Lowell balance sheet

- During the FY25 audit, it was concluded that the Wolf IV Balance Sheet Velocity transaction requires deconsolidation from the balance sheet
- As a reminder, this transaction utilised UK assets and resulted in ~£230m of day one gross proceeds. At Q2-25 and Q3-25 Wolf IV was accounted for as an 'on-balance sheet' transaction with DP Collections and DP Income recognised in Lowell Group's P&L
- The de-consolidation has resulted in Wolf IV DP collections being removed and replaced by servicing income since completion.

'Reported' vs 'Economic' view

- As reported, the Group holds various investment structures with other counterparties. Under accounting standards, in some instances certain SPV's are fully consolidated into the Group's financials. This is considered the 'Reported' view. Metrics presented on this basis are consistent with the disclosures in the Consolidated Financial Statements.
- For the purposes of showing a 'look-through' view of these structures, in some instances we present an 'Economic' view. This view presents only the cash flows in which the Group holds an economic interest. Reconciliations between the two views are provided in the Appendix at slides 17 & 18
- The 'Economic' adjustments present an underlying view that shows:
 - I. 51% of UK Co-Invest, 51% of Nordic Co-Invest and ~15% of a Nordic client securitisation;
 - II. 100% of assets supporting ABS 2 and ABS 4
 - III. No consolidation of Wolf II and Wolf IV off-balance sheet securitisations, with the exception of minority Junior Note Holdings where applicable

Reported ERC Profile

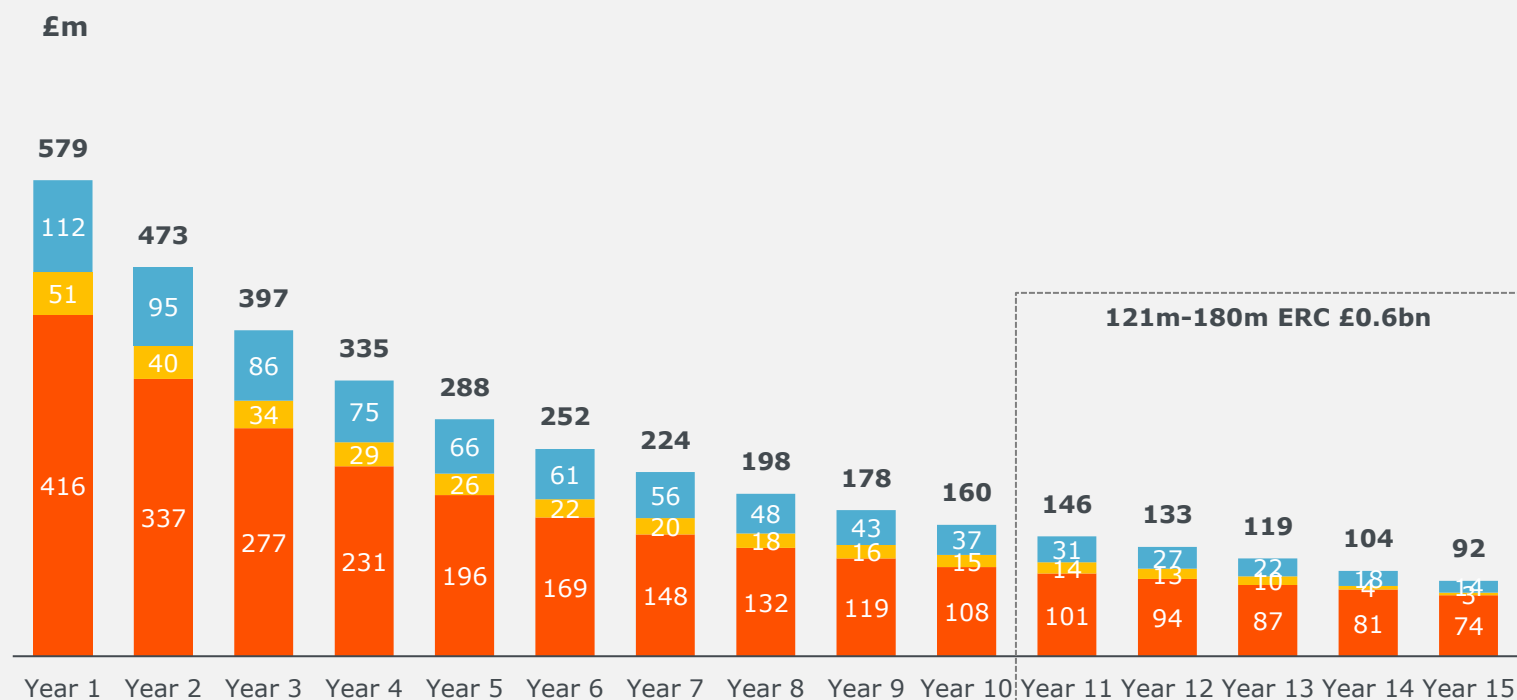
Diversified backbook formed of 21 vintages, over 5,000 portfolios across a range of originating sectors

£3.1bn 120m ERC

£3.7bn 180m ERC

Note: Group ERC on reported basis as at 30 June 2026 of £3,084m (120m) and £3,677m (180m) including consolidation of certain co-invest and client securitisation structures. Excluding these on an 'economic' basis, Group ERC as at 30 June 2026 of £2,773m (120m) and £3,322m (180m)

■ UK ■ DACH ■ Nordics



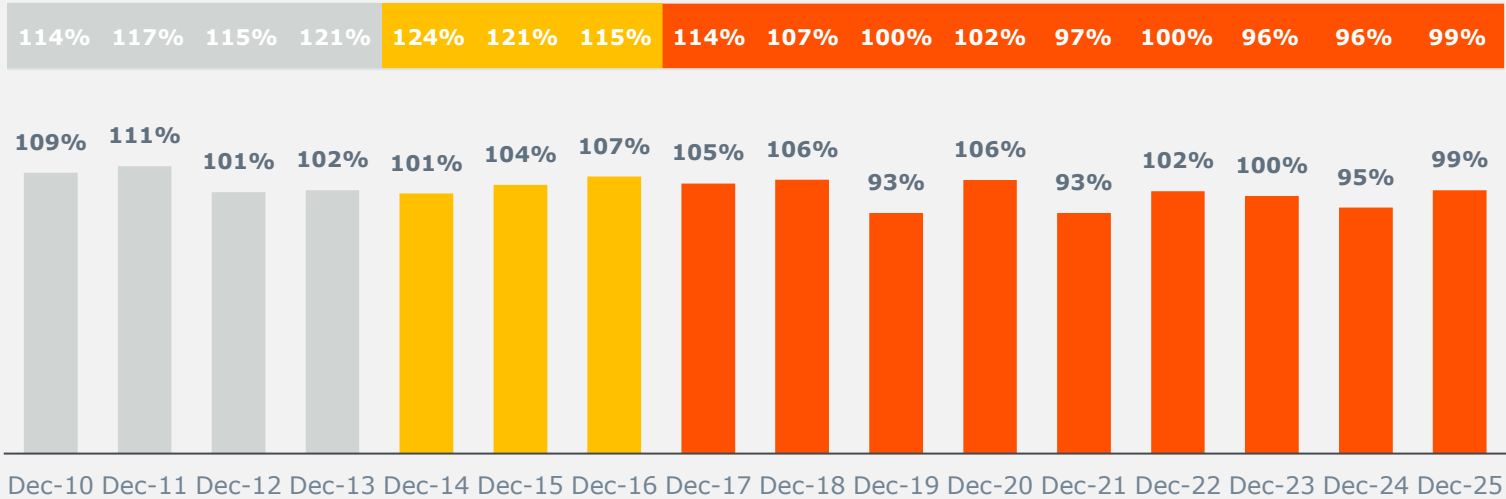
Historic Collection Performance

Cumulative collection performance to date vs static pool

Next 12 months actual collections vs static pool

99% Cumulative Collection Performance vs Dec-25 Static Pool

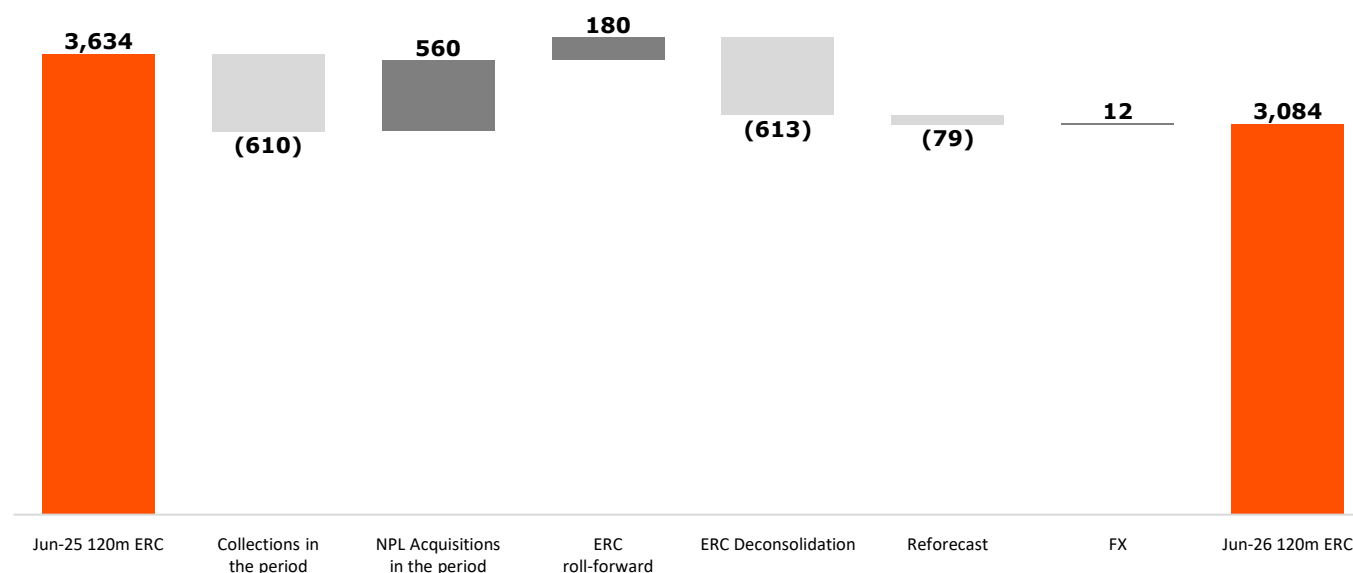
■ UK ■ UK and DACH ■ UK, DACH and Nordics



Reported 120m ERC Roll-Forward

- NPL Acquisitions in the period reflect BAU purchases in the period grossed up to 120m ERC based on respective priced 120m GMMs
- ERC roll-forward reflects purely the mechanical nature of revaluation (roll-in of value present in the tail into the 120m time horizon)
- ERC deconsolidation reflects 120m ERC, relating to deconsolidation of Wolf IV
- Reforecast represents the net change in gross forecasted cash collections across the next 120m period on assets
- FX represents the impact of FX changes across the period on the translated asset balance

ERC Roll-Forward; Jun-25 to Jun-26 (£m)



Pro Forma Cash EBITDA Reconciliation

Cash EBITDA (£m)		
	LTM Q2-26	LTM Q2-25
UK	268	355
DACH	26	48
Nordics	106	99
Group and Functional Costs ¹	(30)	(43)
Group Cash EBITDA	370	459
Pro Forma Cost Adjustments ²	6	4
Wolf IV Adjustment ³	8	
Pro Forma Cash EBITDA	384	463

Note(s): ¹ Group cost reflects functional costs paid at group level (Finance, IT, People, Risk, Internal Audit and Comms). From 1 Jan 2025, IT and Comms have been moved to the regional P&Ls which will see the re-categorisation of this cost change, resulting in the Group cost declining. ² Pro Forma cost adjustments represent adjustments made to reflect the full run rate benefits of changes enacted. ³ Wolf IV deconsolidation was processed in Q4-25, as it transacted in May-25 it captured 8 months of results, 2 months of results have been added back above as these do not relate to underlying LTM Q2-26

Balance Sheet Velocity Reconciliation

Off-balance sheet BSV (£m)

	Q1-25	<i>LTM Q2-25</i>	<i>LTM Q2-26</i>
DACH portfolio sale(s)	12	12	-
Total	12	12	-

Note(s): Reflects amount shown in Cash Income and DP Collections for the respective periods.

Reconciliation – Consolidation of Structured Client Solution SPVs

Q2-26 or as at 30 June 2026

Cash KPIs (£m)	BAU Economic view	UK Co-Invest (49%)	Nordics Client Securitisation	Nordics Co-Invest (49%)	Reported (100%)	Notes
DP Cash Income	145	14	2	1	162	Reflects third party collections now consolidated on Lowell balance sheet
3PC Cash Income	45	(3)	-	-	42	
Cash Income	190	11	2	1	204	
Cash EBITDA	89	11	2	1	103	
Other KPIs (£m)						
Portfolio Acquisitions	42	14	-	-	56	
Net Debt	2,097	112	29	7	2,245	Reflects debt like items associated with the funding in the SPVs
Portfolio Investments Book Value	1,370	135	26	8	1,539	
ERC (120m)	2,773	265	33	13	3,084	Assets on 3 rd parties share of assets in structures

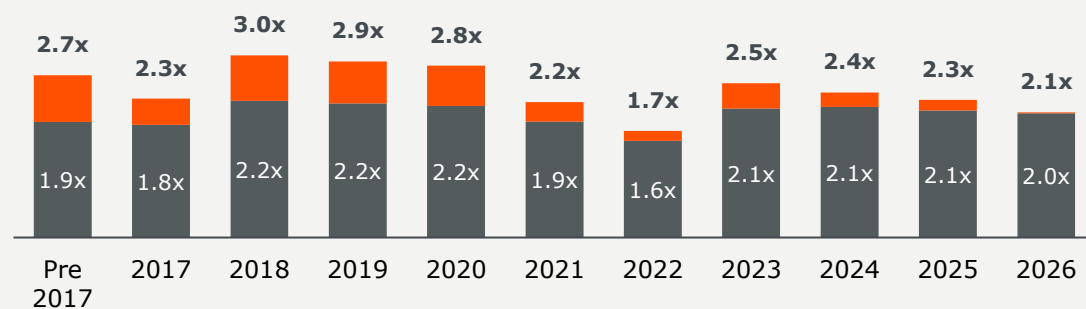
Reconciliation – Consolidation of Structured Client Solution SPVs

LTM Q2-26 or as at 30 June 2026

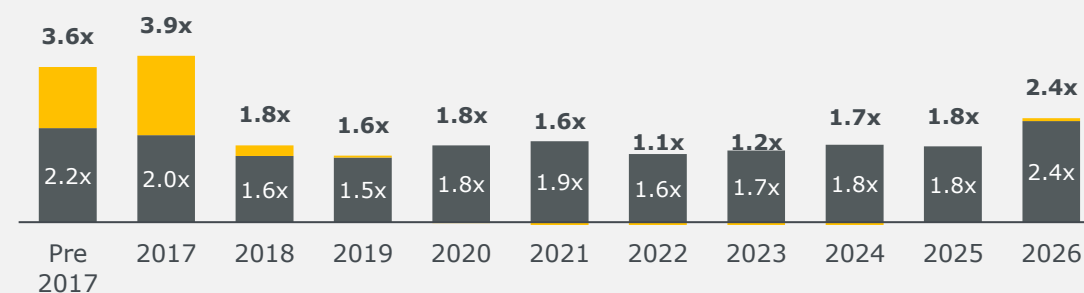
Cash KPIs (£m)	BAU Economic view	UK Co-Invest (49%)	Nordics Client Securitisation	Nordics Co-Invest (49%)	Reported (100%)	Notes
DP Cash Income	552	49	7	2	610	Reflects third party collections now consolidated on Lowell balance sheet
3PC Cash Income	180	(10)	-	-	70	
Cash Income	732	39	7	2	780	
Cash EBITDA	322	39	7	2	370	
Other KPIs (£m)						
Portfolio Acquisitions	230	60	-	-	290	
Net Debt	2,097	112	29	7	2,245	Reflects debt like items associated with the funding in the SPVs
Portfolio Investments Book Value	1,370	135	26	8	1,539	
ERC (120m)	2,773	265	33	13	3,084	Assets on 3 rd parties share of assets in structures

120m GMMs Per Vintage

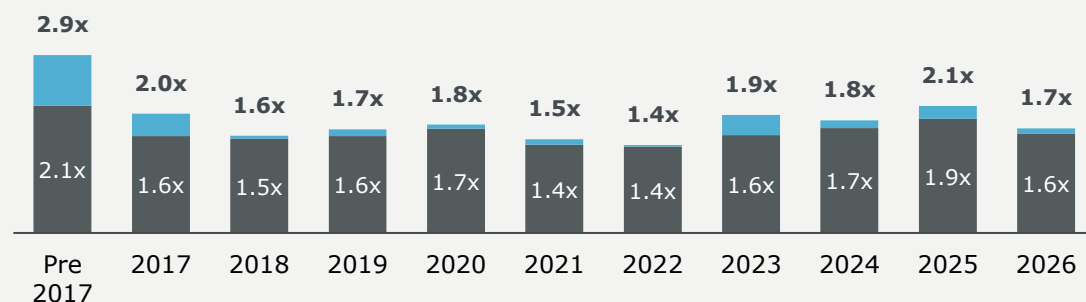
UK



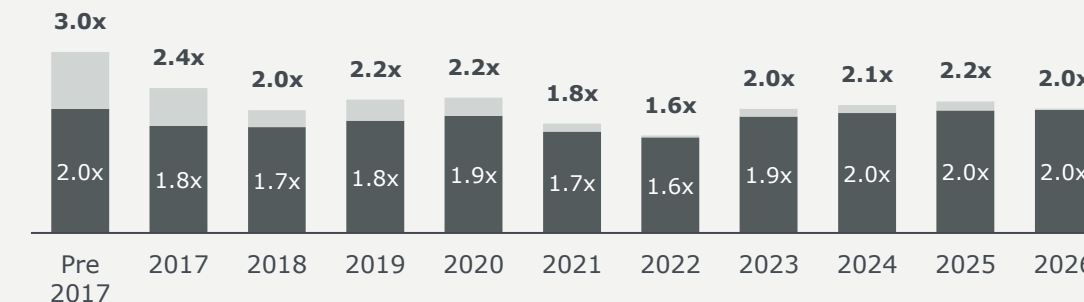
DACH



Nordics



Combined Group



Note: Current GMM is calculated using actual collections to Jun-26 plus ERC across the next 120m for all regions. Priced GMM is calculated using the priced collection expectation over the initial 120m for all regions.

¹ Indicative combined Group GMMs shown on a 120m basis and all translated at the FX rate from the month of portfolio purchase.

Group GMM Detail per Recent Vintage

Economic Group GMM (£m)

Vintage	Spend	Priced 120m ERC	Priced 120m GMM	Collections to date	120m ERC	Total	Current 120m GMM
2025	208	419	2.0x	96	353	449	2.2x
2026	125	252	2.0x	18	236	254	2.0x

Calculation of Group Reported 120m ERC Replacement Rate

GMM Weighted Average Calculation (£m)

2025 Vintage	UK	Nordics	Total
Purchases (£m)	206	61	267
% of total purchases	77%	23%	100%
Actual 120m GMM	2.3x	2.1x	
Weighted Average			2.2x
2026 Vintage	UK	Nordics	Total
Purchases (£m)	141	8	149
% of total purchases	95%	5%	100%
Actual 120m GMM	2.1x	1.7x	
Weighted Average			2.0x
Blended GMM			2.1x

£m	Jun-26
120m ERC	3,084
Year 1 Collections	579
Roll-forward (Year 11 Collections)	146
Collections to replace	433
2025 vintage GMM	2.2x
2026 vintage GMM	2.0x
Blended GMM ¹	2.1x
Replacement Rate as calculated at Jun-26	204
Replacement Rate as calculated at Jun-25	245
Average LTM Replacement Rate²	225

Note(s): ¹ Blended GMM represents the average 120m GMM for 2025 and 2026 vintages, across the UK and Nordics as at Jun-26. DACH excluded from this calculation on a go forward basis given the Group's decision to pivot to a service led model in this region. ² Average Replacement Rate is an average of the Replacement Rate as calculated at Jun-26 and the Replacement Rate as calculated at Jun-25

Net Debt and Borrowings

Net Debt

Bond Principal	£m
€968m Senior Secured Notes 9.5%	696
€467m Senior Secured Floating Rate Notes EURIBOR + 7.446%	344
€250m New Money Notes 9%	216
RCF	
RCF € Term Loan Facility	307
RCF £ Revolving Facility	50
Other	
ABS – Facility 2	414
Consolidated SPVs	147
ABS – Facility 4	147
Cash	
Unrestricted Cash	76
Net Debt at Jun-26	2,245
Gross Debt at Jun-26	2,320

Bonds

Currency	Issue	Security	Maturity	Coupon
EUR m	968	Senior secured notes	Nov-28	9.5%
EUR m	467	Senior secured floating notes	May-29	EURIBOR +7.446%
EUR m	250	New Money Notes	Sep-28	9.0%

Revolving Credit Facility (RCF) and Securitisation Facilities

Currency	Committed Amount	Security	Maturity	Interest	Margin
EUR m	356	RCF € Term Facility	Aug-28	SONIA / EURIBOR	4.75%
GBP m	50	RCF £ Revolving Facility	Aug-28	SONIA / EURIBOR	4.75%
GBP m	425	Asset Backed Loan – Facility 2	Jun-30	SONIA	4.70%
EUR m	225 ¹	Asset Backed Loan – Facility 4	Nov-30	-	7.75%

Note(s): ¹ €200m committed cash utilisation capacity, includes €25m of fees not available to draw upon as cash. ² ABS 3 Facility closed in Q1-26.

Glossary

3PC	-	Third Party Collection
ABS	-	Asset backed securitisation
Acquisitions	-	The purchases of NPLs
BSV	-	Balance Sheet Velocity
Cash EBITDA	-	Defined as collections on owned portfolios plus other turnover, less collection activity costs and other expenses (which together equals servicing costs) and before exceptional items, depreciation and amortisation
Cash Income	-	Total income for the period adding back portfolio amortisation and portfolio fair value release and deducting net portfolio write-up, lawyer service revenue, other revenue (less payment services income) and other income
DACH	-	Germany, Austria and Switzerland
DP	-	Debt Purchase
EBITDA	-	Defined as operating profit plus depreciation and amortisation, non-recurring costs and exceptional items (net of exceptional income) and portfolio fair value adjustment (where applicable)
ERC	-	Estimated Remaining Collections over 84, 120 or 180 months
EURIBOR	-	Euro Interbank Offer Rate
GMM	-	'Gross money multiple', being the expected collections on a portfolio or particular vintage, divided by its respective purchase price. Reported on either a 'static' or 'current' basis

Gross Profit	-	Gross Profit calculated as Cash Income less Collection Activity Costs excluding Lawyer Service activity, less the amounts captured within Collection Activity Costs related to Non-recurring Costs / Exceptional Items (net of exceptional income)
IFRS	-	International Financial Reporting Standards
Net Debt	-	Senior Secured Notes bond principal plus Senior Notes bond principal plus RCF drawn amounts plus securitisation drawn amounts less cash
Nordics	-	For the purpose of the presentation include Sweden, Denmark, Norway and Finland
NPL	-	Non Performing Loans
RCF	-	Revolving Credit Facility
Replacement Rate	-	The estimated amount of purchases to maintain current Group ERC
SASB	-	Sustainability Accounting Standards Board
SONIA	-	Sterling overnight index average